# Mixed-Integer Nonlinear Programming Models and Algorithms for Large-Scale Supply Chain Design with Stochastic Inventory Management

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An important challenge for most chemical companies is to simultaneously consider inventory optimization and supply chain network design under demand uncertainty. This leads to a problem that requires integrating a stochastic inventory model with the supply chain network design model. This problem can be formulated as a large-scale combinatorial optimization model that includes nonlinear terms. Since these models are very difficult to solve, they require exploiting their properties and developing special solution techniques to reduce the computational effort. In this work, we analyze the properties of the basic model and develop solution techniques for a joint supply chain network design and inventory management model for a given product. The model is formulated as a nonlinear integer programming problem. By reformulating it as a mixed-integer nonlinear programming (MINLP) problem and using an associated convex relaxation model for initialization, we first propose a heuristic method to quickly obtain good-quality solutions. Further, a decomposition algorithm based on Lagrangean relaxation is developed for obtaining global or near-global optimal solutions. Extensive computational examples with up to 150 distribution centers and 150 retailers are presented to illustrate the performance of the algorithms and to compare them with the full-space solution.

# 1. Introduction

Due to increasing pressure for remaining competitive in the global marketplace, an emerging challenge for the process industries has become how to manage inventories at the enterprise level so as to reduce costs and improve customer service. A key challenge to achieving this goal is to integrate inventory management with supply chain network design decisions, so that decisions such as the number of inventory stocking locations and the associated amount of inventory can be determined simultaneously for lower costs and higher customer service level.

Although supply chain network design problems and inventory management problems have been studied extensively in recent years, 3-8 most of the models consider inventory management and supply chain network design separately. On the other hand, there are related works on supply chain optimization that take into account the inventory costs, but consider inventory issues without detailed inventory management policies. In these models the safety stock level is given as a parameter, and is usually treated as a lower bound of the total inventory level, 9-11or considered as the inventory targets that would lead to some penalty costs if violated. 12-14 This approach cannot optimize the safety stock levels, especially when considering demand uncertainty. 15–17 Thus, it can only provide an approximation of the inventory cost, and therefore lead to suboptimal solutions. Jung et al. 18 introduced a simulation—optimization framework to estimate the optimal safety stock levels, but the supply chain design decisions are not jointly optimized.

Recently, Shen et al.<sup>19</sup> proposed a joint location—inventory model that integrates supply chain network design model with inventory management under demand uncertainty. In their work, the management of working inventory and safety stock are taken into account besides the distribution center location decisions. To solve the resulting nonlinear integer programming problem, the authors simplified the model by assuming that the uncertain demand in each retailer has the same variance-to-mean ratio.

Based on this assumption, they reformulated the model as a set-covering problem and solved it with a branch-and-price algorithm. The proposed algorithm performs well for large-scale problems. However, the assumption for identical variance-to-mean ratios might not provide a good approximation to real world problems because the demand uncertainties for each retailer may vary significantly. Thus, to allow the model to accommodate more general cases, an efficient algorithm is needed for the model without this assumption.

Lagrangean relaxation and Lagrangean decomposition methods are recognized as efficient tools for solving large-scale optimization problems with "special" structures. The Lagrangean relaxation and subgradient optimization are discussed by Fisher. 20,21 Later, Guignard and Kim<sup>22</sup> proposed the well-known Lagrangean decomposition method that yields stronger bounds than the Lagrangean relaxation algorithm. A large number of applications of Lagrangean-based algorithms for supply chain optimization and related problems have been reported in the past. Various Lagrangean-based heuristic algorithms for largescale facility location problems are discussed by Beasley.<sup>23</sup> Based on this work, Holmberg and Ling<sup>24</sup> proposed a novel Lagrangean heuristic method for location problems with staircase costs. Sridharan<sup>25</sup> implemented the Lagrangean relaxation method for the plant location problem with consideration of capacity issues. A Lagrangean relaxation and decomposition method for multiproduct triechelon supply chain design problem was proposed by Pirkul and Jayaraman.<sup>26</sup> Later, Klose<sup>27</sup> developed a relax-and-cut algorithm for the capacitated facility location problems. The proposed method yielded significant improvements in computational efficiency. van den Heever et al. 28 developed a Lagrangean heuristic method for the design and planning of offshore oil fields. A Lagrangean-based temporal decomposition algorithm for supply chain planning was proposed by Jackson and Grossmann. 12 Recently, Neiro and Pinto<sup>29</sup> applied the Lagrangean-based method to a petroleum supply chain planning model. The results showed that significant improvement in computational efficiency can be achieved by using Lagrangean decomposition.

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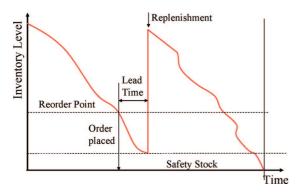


Figure 1. Inventory profile changing with time.

The objective of this work is to develop effective algorithms for large-scale joint supply chain network design and inventory management problem for a given product. This work relies on the integer nonlinear programming model proposed by Shen et al. 19 We first reformulate the model as a mixed-integer nonlinear programming (MINLP) model, and then solve it with different solution approaches, including a proposed heuristic method that relies on initialization from convex relaxations and a Lagrangean relaxation algorithm. The results from the full-scale solution and those from the various solution strategies are then compared and analyzed.

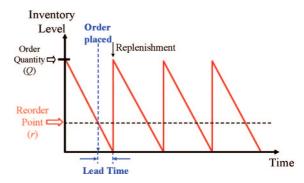
The rest of this paper is organized as follows. Some basic concepts of inventory management with risk pooling are discussed in section 2. Section 3 presents the problem statement, while section 4 provides a detailed description of the joint supply chain network design and inventory management model proposed by Shen et al., 19 stating and defining the objective function and constraints of the model. The solution strategies including the MINLP reformulation and the Lagrangean relaxation algorithm are proposed in section 5. Two small illustrative examples on a supply chain for liquid oxygen (LOX) are given in section 6. Section 7 presents the comparison between different solution strategies and the full-scale model, along with an analysis of the solution quality. Finally, section 8 concludes on the performance of the proposed algorithm and the overall results.

## 2. Inventory Management Model with Risk Pooling

In this section, we briefly review some inventory management models that are related to the problem addressed in this work. Detailed discussions about inventory management models are given by Zipkin.<sup>5</sup>

Figure 1 shows the inventory profile in a distribution center (or any stocking facility) for a given product. As we can see, the inventory level decreases due to the customer demand, and increases when replenishments arrive. The reorder point is a specific inventory level. This means that each time when the inventory level goes down to the reorder point, a replenishment order will be placed. The time required from placing an order until the replenishment arrives at the distribution center is defined as the ordering lead time. Typically, the total inventory consists of two parts: working inventory and safety stock. The working inventory represents products that have been ordered from the supplier due to replenishment, but not yet shipped out of the distribution center to satisfy the demand. The safety stock is the inventory for buffering the system against stockouts due to the uncertain demands during the ordering lead time.

A popular inventory control policy widely used in practice is the order quantity/reorder point (Q, r) inventory policy. When



**Figure 2.** Inventory profile for deterministic demand with (Q, r) policy.



Figure 3. Safety stock and service level under normally distributed demand.

using this policy, each time when inventory level depletes to reorder point r, a fixed order quantity Q will be placed for replenishment. When the demand is deterministic with consistent demand rate, the inventory profile is a series of identical square triangles as given in Figure 2. Each of these square triangles has the same height (the order quantity Q), and the same width denoted as the replenishment interval. The optimal order quantity and replenishment interval for this deterministic demand case can be determined by using an economic order quantity (EOQ) model, which takes into account the trade-off between fixed ordering costs, transportation costs, and working inventory holding costs (EOQ model formulation for our model is given in eq 3 in section 4.1). Although the EOQ model uses the deterministic demands, it has proved to provide very good approximations for working inventory costs of systems with (Q,r) policy under demand uncertainty. 30,31 A common approach for the (Q, r) inventory model, as pointed out by Axsater, <sup>30</sup> is to first replace the stochastic demand with its mean value and then determine the optimal order quantity Q with the deterministic EOQ model, and finally find out the optimal reorder point under uncertain demand based on the order quantity.

A distribution center under demand uncertainty may not always have sufficient stock to handle the changing demand. If the reorder point (inventory level) is less than the demand during the order lead time, stockout may happen. Type I service level is defined as the probability that the total inventory on hand is more than the demand (as shown Figure 3). If the demand is normally distributed with mean  $\mu$  and standard deviation  $\sigma$  and the ordering lead time is L, the optimal safety stock level to guarantee a service level  $\alpha$  is  $z_{\alpha}\sqrt{L}\sigma$ , where  $z_{\alpha}$  is a standard normal deviate such that  $Pr(z \le z_{\alpha}) = \alpha$ . We should note that the acceptable practice in this field is to assume a normal distribution of the demand, although of course other distribution functions can be specified.

To consider the total safety stock of an inventory system, Eppen<sup>32</sup> proposed the "risk pooling effect", which states that significant safety stock cost can be saved by grouping retailers. In particular, Eppen considered a single period problem with N retailers and one supplier. Each retailer i has normally distributed

Figure 4. Supply chain network structure (three echelons).

demand with mean  $\mu_i$  and standard deviation  $\sigma_i$ , and the correlation coefficient of demand at retail i and j is  $\rho_{ij}$ . The order lead time from the supplier to all these retailers is the same and is given as L. Eppen compared two operational modes of retailer supply chain: decentralized mode and centralized mode. In the decentralized mode, each retailer orders independently to minimize its own expected cost. Since in this mode the optimal safety stock in retailer i is  $z_{\alpha}\sqrt{L}\sigma_i$ , the total safety stock in the system is given by

$$z_{\alpha}\sqrt{L}\sum_{i=1}^{N}\sigma_{i}$$

In the centralized mode, all the retailers are considered as a whole and a single quantity is ordered for replenishment, to minimize the total expected cost of the entire system. Since in the centralized mode all the retailers are grouped, and the demand at each retailer follows a normal distribution  $N(\mu_i, \sigma_i^2)$ , the total uncertain demand of the entire system during the order lead time will also follow a normal distribution with mean  $L\sum_{i=1}^N \mu_i$  and standard deviation  $(\sqrt{L})\sqrt{\sum_{i=1}^N \sigma_i^2 + 2\sum_{i=1}^{N-1} \sum_{j=i+1}^N \sigma_j \rho_{ij}}$ . Therefore, the total safety stock of the distribution centers in the centralized mode is

$$z_{\alpha}\sqrt{L}\sqrt{\sum_{i=1}^{N}\sigma_{i}^{2}+2\sum_{i=1}^{N-1}\sum_{j=i+1}^{N}\sigma_{i}\sigma_{j}\rho_{ij}}$$

Thus, if the demands of all the N retailers are independent, the optimal safety stock can be expressed by  $z_{\alpha}\sqrt{L}\sqrt{\sum_{i=1}^{N}\sigma_{i}^{2}}$  which is less than  $z_{\alpha}\sqrt{L}\sqrt{\sum_{i=1}^{N}\sigma_{i}}$ . Eppen's simple model illustrates the potential saving in safety stock costs due to risk pooling.

In summary, for an inventory system including multiple distribution centers operating with (Q, r) policy and  $type\ I$  service level under demand uncertainty, the total inventory cost consists of working inventory costs and safety stock costs. The optimal working inventory costs can be estimated with a deterministic EOQ model, and the safety stock costs can be reduced by risk pooling.

## 3. Problem Statement

We assume we are given a supply chain consisting of one or more suppliers and a set of retailers  $i \in I$  (this can also be customers or markets; for convenience, we denote this as "retailer" in the rest of this paper unless specified), together with a number of candidate sites for distribution centers  $j \in J$ . For an example of the network structure, see Figure 4. The locations of the supplier(s), potential distribution centers, and the retailers are known, and the distances between them are given. The replenishment lead time L of each distribution center

is assumed to be the same for all the candidate distribution centers. This in turn means that the suppliers can be treated implicitly and lumped into one supplier. There is a fixed setup  $\cos f_i$  when each distribution center is installed. Each retailer ihas a normally distributed demand with mean  $\mu_i$  and variance  $\sigma_i^2$ , which is independent of the other retailers' demands. (The model can be easily extended to consider correlated demands in the retailers by modifying the safety stock terms as discussed at the end of section 2.) Each distribution center can serve more than one retailer, but each retailer should be only assigned to exactly one distribution center to satisfy the demand. Linear transportation costs are incurred for shipments from supplier to distribution center j with fixed cost  $g_i$  and unit cost  $a_i$  and from distribution center j to retailer i with unit cost  $d_{ij}$ . Most of the inventory in the network is held in the distribution centers where the inventory is managed with a (Q, r) policy with type I service. Inventory costs are incurred at each distribution center, and consist of both working inventory and safety stock. The retailers only maintain a very small amount of inventory whose costs are ignored.

The problem is to determine how many distribution centers (DCs) to install, where to locate them, which DC to assign to each retailer, how often to reorder for replenishment at each DC, and what level of safety stock to maintain so as to minimize the total location, transportation, and inventory costs, while ensuring a specified level of service.

## 4. Model Formulation

The joint supply chain network design and inventory management model of Shen et al.<sup>19</sup> is used as the basis for the present work, in which we will not rely on the assumption that each customer has identical variance-to-mean ratio. This model is a nonlinear integer program that deals with the supply chain network design for a given product, and considers its detailed inventory management. The definition of sets, parameters, and variables of the model are as follows:

## Sets/Indices

I = set of retailers indexed by i

J = set of candidate DC site indexed by j

### **Parameters**

 $f_j$  = fixed cost (annual) of locating a DC at candidate site j

 $d_{ij}$  = unit transportation cost from DC j to retailer i

 $\chi$  = days per year (to convert daily demand and variance values to annual costs)

 $\mu_i$  = mean demand at retailer i (daily)

 $\sigma_i^2$  = variance of demand at retailer *i* (daily)

 $F_j$  = fixed cost of placing an order from the supplier to the DC at candidate site j

 $g_j$  = fixed transportation cost from the supplier to the DC at candidate site j

 $a_j$  = unit transportation cost from the supplier to the DC at candidate site j

L =lead time from the supplier to the candidate DC sites (in days)

h = unit inventory holding cost

 $\alpha$  = desired probability of retailer orders satisfied

 $\beta$  = weight factor assigned to transportation costs

 $\theta$  = weight factor assigned to inventory costs

 $z_{\alpha}$  = standard normal deviate such that  $Pr(z \le z_{\alpha}) = \alpha$ 

Decision Variables (0-1)

 $X_j = 1$  if we locate a DC in candidate site j, and 0 otherwise  $Y_{ij} = 1$  if retailer i is served by the DC at candidate site j, and 0 otherwise

- **4.1. Objective Function.** The objective of this model is to minimize the total weighted cost of the following items:
  - · fixed cost for locating facilities
  - transportation costs from DCs to retailers
  - fixed order placing costs, transportation costs from the supplier to DCs, and the expected working inventory costs in the DCs
  - safety stock costs in DCs

The facility location cost is given by

$$\sum_{i \in I} f_j X_j \tag{1}$$

The product of yearly expected mean demand  $(\chi \mu_i)$  and the unit transportation cost  $(d_{ij})$  leads to the annual DC to retailer transportation costs. If the retailer i is not served by the DC in candidate location j, the transportation cost is 0. Hence, the total expected transportation costs from DCs to retailers can be expressed as

$$\sum_{i \in J} \sum_{i \in I} \chi d_{ij} \mu_i Y_{ij} \tag{2}$$

As all the retailers have stochastic demands and all the DCs manage the inventory using a (Q, r) policy with *type I service* constraint, the working inventory cost can be approximated with an economic order quantity model (EOQ) with very small error bound.<sup>30,31</sup> Let n be the number of replenishments per year and D be the annual demand for the product. Thus, the annual costs of ordering, shipping, and working inventory from the supplier to the DCs are approximated by

$$Fn + \beta \left(g + a\frac{D}{n}\right)n + \theta \frac{hD}{2n} \tag{3}$$

The first term Fn is the total ordering cost per year. The second term is the annual transportation cost times the weighted factor  $(\beta)$ , where (D/n) is the expected shipment size, and the shipping cost is given by a linear function v(x) = g + ax. The third term is the annual working inventory costs times the weighted factor  $(\theta)$ , where D/(2n) is the average inventory level on hand. Considering (3) as a function of annual order number n, by setting the first-order derivative to 0 with respect to n, we can obtain the optimal order number  $n = \sqrt{\theta h D/(2(F + \beta g))}$ . Therefore, by substituting into (3), the total optimal cost for replenishments, including ordering, transportation, and working inventory holding cost is given by

$$\beta aD + \sqrt{2\theta h(F + \beta g)D} \tag{4}$$

Substituting the demand D with the annual expected demand of the product in each DC  $(\sum_{i \in I} \chi \mu_i Y_{ij})$ , the total replenishment costs for all the DCs can be expressed by

$$\beta \sum_{j \in J} a_j \sum_{i \in I} \chi \mu_i Y_{ij} + \sum_{j \in J} \sqrt{2\theta h(F_j + \beta g_j) \sum_{i \in I} \chi \mu_i Y_{ij}}$$
 (5)

As the demand at each retailer follows a given normal distribution, let  $\mu_i$  and  $\sigma_i^2$  be the mean and variance of demand of the product at retailer *i*. Due to the risk-pooling effect, <sup>32</sup> the lead time demand at each DC is also normally distributed with a mean of  $L\sum_{i\in S}\mu_i$  and a variance of  $L\sum_{i\in S}\sigma_i^2$ . Thus, the safety stock required in the DC at candidate location *j* to ensure that stockouts occur with a probability of  $\alpha$  or less is

$$z_{\alpha} \sqrt{L \sum_{i \in I} \sigma_i^2 Y_{ij}} \tag{6}$$

Therefore, the objective function of this model is given by

Min: 
$$\sum_{j \in J} f_{j} X_{j} + \beta \sum_{j \in J} \sum_{i \in I} \chi d_{ij} \mu_{i} Y_{ij} + \beta \sum_{j \in J} a_{j} \sum_{i \in I} \chi \mu_{i} Y_{ij} + \sum_{j \in J} \sqrt{2\theta h(F_{j} + \beta g_{j})} \sum_{i \in I} \chi \mu_{i} Y_{ij} + \theta h z_{\alpha} \sum_{i \in J} \sqrt{\sum_{i \in I} L \sigma_{i}^{2} Y_{ij}}$$
(7)

where each term accounts for the fixed facility location cost, DC to retailer transportation costs, replenishment costs (including supplier to DC transportation costs, fixed ordering costs, and working inventory costs), and safety stock costs.

**4.2. Network Constraints.** Two constraints are used to define the network structure. The first one is that each retailer *i* should be served by only one DC:

$$\sum_{i \in J} Y_{ij} = 1, \qquad \forall i \in I \tag{8}$$

The second constraint states that if a retailer i is served by the DC in candidate location j, the DC must exist:

$$Y_{ij} \le X_j, \quad \forall i \in I, \quad \forall j \in J$$
 (9)

Finally, all the decision variables are binary variables in this model:

$$X_{j} \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ij} \in \{0, 1\}, \quad \forall i \in I, \quad \forall j \in J$$
 (11)

**4.3. INLP Model.** Grouping the parameters, we can rearrange the objective function and formulate the problem to (**P0**) as the following integer nonlinear programming (INLP) problem:

(**P0**) Min 
$$\sum_{j \in J} \left( f_j X_j + \sum_{i \in I} \hat{d}_{ij} Y_{ij} + K_j \sqrt{\sum_{i \in I} \mu_i Y_{ij}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_i^2 Y_{ij}} \right)$$
 (12)

s.t.

$$\sum_{i \in I} Y_{ij} = 1, \qquad \forall i \in I \tag{8}$$

$$Y_{ij} \le X_j, \qquad \forall i \in I, \quad \forall j \in J$$
 (9)

$$X_i \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \in \{0, 1\}, \quad \forall i \in I, \quad \forall j \in J$$
 (11)

where

$$\hat{d}_{ij} = \beta \chi \mu_i (d_{ij} + a_j)$$

$$K_j = \sqrt{2\theta h \chi (F_j + \beta g_j)}$$

$$q = \theta h z_\alpha$$

$$\hat{\sigma}_i^2 = L \sigma_i^2$$

# 5. Solution Approach

The joint supply chain network design and inventory management model ((8)-(12)) is a nonlinear integer program where all the decision variables are binary variables. Besides its combinatorial nature, the nonlinear terms are nonconvex, which makes the optimization model very difficult to solve. In order to address this problem, previous researchers <sup>19,33</sup> have simplified the model by assuming that the variance-to-mean ratios at all the retailers are identical, but in the real world this ratio for each retailer may vary from that for others, and thus an efficient algorithm is required to solve the model (**P0**) without the aforementioned assumption to provide a good approximation

for real cases. In the next section, we reformulate the INLP model (P0) as a mixed-integer nonlinear programming (MINLP) problem with fewer 0-1 variables and solve it with different solution approaches, including a heuristic method to obtain "good-quality" solutions very quickly, and a Lagrangean relaxation algorithm for obtaining global or near-global optimal solutions.

5.1. MINLP Formulation. The original INLP model (P0) is very difficult to solve for large instances due to the potentially large number of binary variables (see Table 2 in section 7 for examples). As shown in the proposition below, the assignment variables  $(Y_{ii})$  in the model can be relaxed as continuous variables without changing the optimal integer solution. This allows us to reformulate (P0) as a MINLP problem with fewer 0−1 variables and most of them appearing in linear form.

**Proposition 1.** The continuous variables  $Y_{ii}$  yield 0-1 integer values when (P0) is globally optimized or locally optimized for fixed 0-1 value for  $X_i$ .

Proposition 1 means that the following problem (P1) yields integer values on the assignment variables  $Y_{ij}$  when it is globally optimized or locally optimized for a fixed 0-1 integer value for  $X_i$ .

(P1) Min 
$$\sum_{j \in J} \left( f_j X_j + \sum_{i \in I} \hat{\mathbf{d}}_{ij} Y_{ij} + K_j \sqrt{\sum_{i \in I} \mu_i Y_{ij}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_i^2 Y_{ij}} \right)$$
(13)

s.t.

$$\sum_{j \in J} Y_{ij} = 1, \quad \forall i \in I$$
 (8)

$$Y_{ij} \leq X_{j}, \qquad \forall i \in I, \quad \forall j \in J$$

$$X_{j} \in \{0, 1\}, \qquad \forall j \in J$$

$$(10)$$

$$X_j \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (14)

The proof, which is given in Appendix A, is based on the fact that for fixed  $X_i$  problem (P1) is a concave minimization problem defined over a polyhedron, and for which local and global solutions for fixed integer values of  $X_i$  yield integer values for the continuous variables  $Y_{ij}$ .

Proposition 1 allows us to solve the MINLP model (P1) instead of the INLP model (P0), significantly reducing the computational effort. It is interesting to note that if we set the unit inventory holding cost h = 0, the square root terms in the objective function (13) can be removed and problem (P1) reduces to the widely studied "uncapacitated facility location" (UFL) problem, 3,4,34,35 which is known to exhibit integer solutions for relaxed variables  $Y_{ii}$ . Furthermore, this problem is also known to be solvable through its LP relaxation for most

(P1) is an MINLP problem with linear constraints and a nonlinear objective function including nonconvexities in the continuous variables. Optimization methods that can be used for obtaining the global optimal solution of problem (P1) include the branch and reduce method, <sup>36,37</sup> the α-BB method, <sup>38</sup> the spatial branch and bound search method for bilinear and linear fractional terms, <sup>39,40</sup> and the outer-approximation method by Kesavan et al. 41 All these methods rely on a branch and bound solution procedure. The difference among these methods lies in the definition of the convex envelopes for computing the lower bound, and in how to perform the branching on the discrete and continuous variables. The global optimization solver that is commercially available is BARON, 42 which implements a branch and reduce solution method.

Since a global optimization algorithm can be expensive, another alternative is to use an MINLP method that relies on the assumption that the functions are convex. Although in this case global optimality cannot be guaranteed, the solutions can be obtained much faster, because a local optimal solution can be efficiently be found for a fixed value of the integer variables (optimal or near optimal). A general review of these MINLP methods is given in Grossmann. 43 Methods include the branch and bound method, <sup>44</sup> generalized Benders decomposition, <sup>45</sup> outer-approximation, <sup>46,47</sup> LP/NLP-based branch and bound, <sup>48</sup> and extended cutting plane method.<sup>49</sup> A number of computer codes are available that implement these methods. The program DICOPT<sup>47</sup> is an MINLP solver that is based on the outerapproximation algorithm, 46 and is available in the modeling system GAMS.<sup>50</sup> It should be noted that this code has a heuristic termination criterion for nonconvex problems. The code  $\alpha$ -ECP implements the extended cutting plane method by Westerlund and Pettersson. 49 Codes that implement the branch and bound method include the code MINLPBB<sup>44</sup> available in AMPL, and the program SBB which is also available in GAMS. Recently, the open source MINLP solver Bonmin,<sup>51</sup> which is part of the COIN-OR project,<sup>52</sup> implements an extension of the branch and cut outer-approximation algorithm that was proposed by Quesada and Grossmann, 48 as well as the branch and bound and outer-approximation method.

5.2. MINLP Reformulation. In order to improve the computational efficiency of solving the MINLP model (P1) with the above cited solvers, we present in this section a reformulation

The square root term in the objective function of (P1) can give rise to difficulties in the optimization procedure. When the DC in location j is not selected, both square root terms would take a value of 0, which leads to unbounded gradients in the NLP optimization and hence numerical difficulties. Thus, we reformulate the model in order to eliminate the square root terms. We first introduce two sets of nonnegative continuous variables,  $Z1_i$  and  $Z2_i$ , to represent the square root terms in the objective function:

$$Z1_j^2 = \sum_{i \in I} \mu_i Y_{ij}, \qquad \forall j \in J$$
 (15)

$$Z2_j^2 = \sum_{i \in I} \hat{\sigma}_i^2 Y_{ij}, \qquad \forall j \in J$$
 (16)

$$Z1_j \ge 0, \qquad Z2_j \ge 0, \qquad \forall j \in J$$
 (17)

Because the nonnegative variables  $Z1_i$  and  $Z2_i$  are introduced in the objective function with positive coefficients, and this problem is a minimization problem, (15) and (16) can be further relaxed as the following inequalities:

$$-Z1_{j}^{2} + \sum_{i \in I} \mu_{i} Y_{ij} \le 0, \qquad \forall j \in J$$
 (18)

$$-Z2_{j}^{2} + \sum_{i \in I} \delta_{i}^{2} Y_{ij} \le 0, \qquad \forall j \in J$$
 (19)

Thus, the reformulated model can then be expressed as the following MINLP problem denoted as (P2):

(**P2**) Min 
$$\sum_{i \in I} \left( f_j X_j + \sum_{i \in I} d_{ij}^* Y_{ij} + K_j Z 1_j + q Z 2_j \right)$$
 (20)

s.t.

$$\sum_{i \in I} Y_{ij} = 1, \qquad \forall i \in I$$
 (8)

$$Y_{ii} \le X_i, \quad \forall i \in I, \quad \forall j \in J$$
 (9)

$$-Z1_{j}^{2} + \sum_{i \in I} \mu_{i} Y_{ij} \le 0, \qquad \forall j \in J$$
 (18)

$$-Z2_{j}^{2} + \sum_{i \in I} \sigma_{i}^{2} Y_{ij} \le 0, \qquad \forall j \in J$$
 (19)

$$X_{j} \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (14)

$$Z1_{j} \ge 0, \quad Z2_{j} \ge 0, \qquad \forall j \in J$$
 (17)

(P2) can be trivially shown to be equivalent to (P1) but with linear objective function and quadratic terms in the constraints (18) and (19). As shown in Appendix A, the following property can be established for problem (P2).

**Proposition 2.** The global optimal solution of problem (**P2**), or a local optimal solution with fixed 0-1 value for  $X_j$ , has all the continuous variables  $Y_{ij}$  take on integer value (0 or 1).

**5.3. Heuristic Algorithm.** Since problem (**P2**) is a nonconvex problem, the solution is highly dependent on the starting point when using an MINLP solver that relies on convexity assumption. To obtain a "good" feasible starting point, we first relax the nonconvex nonlinear constraints (18) and (19) in (**P2**) by replacing the concave terms with their corresponding secants, which represent the convex envelopes<sup>53</sup> of these functions. From (15) and (16), it is easy to see that the lower bounds  $Z1_j$  and  $Z2_j$  are both 0, and their upper bounds are  $\sqrt{\sum_{i \in I} \mu_i}$  and  $\sqrt{\sum_{i \in I} \hat{\sigma}_i^2}$ , respectively.

Therefore, the secant of (18) is given by

$$-\sqrt{\sum_{i\in I}\mu_{i}}Z1_{j}+\sum_{i\in I}\mu_{i}Y_{ij}\leq 0, \qquad \forall j\in J$$
 (21)

Similarly, the secant of (19) is given by

$$-\sqrt{\sum_{i\in I}\hat{\sigma}_i^2}Z2_j + \sum_{i\in I}\hat{\sigma}_i^2Y_{ij} \le 0, \qquad \forall j\in J$$
 (22)

In this way the convex relaxation of model (P2) can be formulated as problem (P3):

(P3) Min 
$$\sum_{j \in J} \left( f_j X_j + \sum_{i \in I} \hat{\sigma}_{ij} Y_{ij} + K_j Z 1_j + q Z 2_j \right)$$
 (20)

s.t.

$$\sum_{i=1}^{n} Y_{ij} = 1, \qquad \forall i \in I$$
 (8)

$$Y_{ij} \le X_j, \qquad \forall i \in I, \quad \forall j \in J$$
 (9)

$$-\sqrt{\sum_{i\in I}\mu_i}Z1_j + \sum_{i\in I}\mu_iY_{ij} \le 0, \qquad \forall j\in J$$
 (21)

$$-\sqrt{\sum_{i\in I}\hat{\sigma}_i^2}Z2_j + \sum_{i\in I}\hat{\sigma}_i^2Y_{ij} \le 0, \qquad \forall j\in J$$
 (22)

$$X_i \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (14)

$$Z1_i \ge 0, \quad Z2_i \ge 0, \qquad \forall j \in J$$
 (17)

(P3) is a mixed-integer linear programming (MILP) problem which is the convex relaxation of problem (P2). The optimal solution of variables  $X_j$  and  $Y_{ij}$  of problem (P3) is a feasible solution of problem (P2) due to the linear constraints (8) and (9), and it can provide an initial point before solving (P2) with an MINLP solver. In this way, we can greatly speed up the computation and enhance the likelihood of obtaining a near-

optimal solution of model (P2). In summary, the heuristic algorithm for obtaining a good-quality solution with reasonable computational effort by using MINLP solvers that rely on convexity assumptions is as follows:

# **Algorithm 1: (Heuristic Algorithm)**

Step 1: Solve the MILP model (P3).

Step 2: Use the optimal values of variables  $X_j$  and  $Y_{ij}$  obtained from Step 1 as the starting point, and solve problem (**P2**) with an MINLP solver that relies on convexity assumptions (such as DICOPT, SBB,  $\alpha$ -ECP, MINLPBB, and Bonmin) for obtaining a near-optimal solution.

Note that if we solve problem (**P2**) with Algorithm 1 by using an MINLP solver that relies on convexity assumptions, the optimal solution may not be globally optimal. However, the optimal solution still has all the  $Y_{ij}$  variables at integer values based on Proposition 1 (see Appendix A for details). Furthermore, the solution obtained by using heuristic Algorithm 1 for problem (**P2**) is also a feasible solution of problem (**P1**).

- **5.4.** A Lagrangean Relaxation Algorithm. In order to obtain potentially better solutions, we propose a Lagrangean relaxation algorithm for obtaining global optimal or near global optimal solutions of model (**P2**).
- **5.4.1. The Decomposition Procedure.** In the Lagrangean relaxation algorithm, we use a "spatial" decomposition scheme by dualizing the assignment constraints (8) in (**P2**) using the Lagrangean multipliers  $\lambda_i$ , which is similar to the works by Beasley<sup>23</sup> and Daskin et al.<sup>33</sup> As a result, we obtain the following relaxed problem (denoted by **P**( $\lambda$ )):

$$(\mathbf{P}(\lambda)) \qquad V = \text{Min} \quad \sum_{j \in J} \left( f_j X_j + \sum_{i \in I} (\hat{d}_{ij} - \lambda_i) Y_{ij} + K_j Z \mathbf{1}_j + q Z \mathbf{2}_j \right) + \sum_{i \in I} \lambda_i$$
 (23)

s.t

$$Y_{ij} \le X_j, \qquad \forall i \in I, \quad \forall j \in J$$
 (9)

$$-Z1_{j}^{2} + \sum_{i \in I} \mu_{i} Y_{ij} \le 0, \quad \forall j \in J$$
 (18)

$$-Z2_{j}^{2} + \sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij} \le 0, \qquad \forall j \in J$$
 (19)

$$X_j \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (14)

$$Z1_j \ge 0, \quad Z2_j \ge 0, \qquad \forall j \in J$$
 (17)

where V is the objective function value. Next, we observe that  $(\mathbf{P}(\lambda))$  can be decomposed into |J| subproblems, one for each candidate DC site  $j \in J$ , where each one is denoted by  $(\mathbf{P}_j(\lambda))$  and is shown for a specific subproblem for candidate DC site  $j^*$  as follows:

$$(\mathbf{P}_{j^*}(\lambda)) \qquad V_{j^*} = \text{Min} \quad f_{j^*} X_{j^*} + \sum_{i \in I} (\hat{d}_{ij^*} - \lambda_i) Y_{ij^*} + K_{j^*} Z 1_{j^*} + q Z 2_{j^*}$$
(24)

s.t.

$$Y_{ij^*} \le X_{j^*}, \quad \forall i \in I$$
  
 $-Z1_{j^*}^2 + \sum_{i \in I} \mu_i Y_{ij^*} \le 0$ 

$$-Z2_{j^*}^2 + \sum_{i \in I} \hat{\sigma}_i^2 Y_{ij^*} \le 0$$

$$Y_{ij^*} \ge 0, \qquad \forall i \in I$$

$$X_{j^*} \in \{0, 1\}$$

$$Z1_{i^*} \ge 0, \qquad Z2_{i^*} \ge 0$$

Subproblem ( $P_i(\lambda)$ ) has one binary variable  $(X_{i*})$ , |I| + 2continuous variables  $(Z1_{j^*}, Z2_{j^*}, Y_{ij^*})$  and 2|I| + 2 constraints. Because we have |J| subproblems  $(P_i(\lambda))$ , and one for each candidate DC site  $j \in J$ , we call it a "spatial" decomposition scheme, i.e., decomposition by the spatial structure of the supply chain network.  $^{12,26}$  Let  $V_i$  denote the globally optimal objective function value of problem ( $P_i(\lambda)$ ). As a result of the decomposition procedure, the globally optimal objective function value of  $(\mathbf{P}(\lambda))$ , which corresponds to a lower bound of problem  $(\mathbf{P2})$ , can be calculated by

$$V = \sum_{j \in J} V_j + \sum_{i \in I} \lambda_i \tag{25}$$

For each fixed value of the Lagrangean multipliers  $\lambda_i$ , we solve problem  $(P_i(\lambda))$  by globally minimizing (24) for each candidate DC location j (e.g., using BARON). Then, based on (25), the optimal objective function value of problem ( $P(\lambda)$ ) can be calculated for each fixed value of  $\lambda_i$ . Using a standard subgradient method<sup>20,21</sup> to update the Lagrangean multiplier  $\lambda_i$ , the algorithm iterates until a preset optimality tolerance is reached.

5.4.2. Lagrangean Relaxation Subproblems. In each iteration with fixed values of the Lagrange multipliers  $\lambda_i$ , the design variables  $(X_i)$  are optimized separately in each subproblem  $(\mathbf{P}_i(\lambda))$  in the aforementioned decomposition procedure. For each subproblem ( $P_i(\lambda)$ ), we can observe that the objective function value of  $(\mathbf{P}_i(\lambda))$  is 0 if and only if  $X_i = 0$  (i.e., we do not select DC j). In other words, there is a feasible solution that leads to the objective function value of subproblem  $(P_i(\lambda))$  equal to 0. Therefore, the globally minimum objective function value of subproblem ( $P_i(\lambda)$ ) should be less than or equal to 0. Given this observation, it is *possible* that under some value of  $\lambda_i$  (such as  $\lambda_i = 0$ ,  $i \in I$ ) the optimal objective function values for all the subproblem  $(\mathbf{P}_j(\lambda))$  are 0 (i.e.,  $X_j = 0$ ,  $j \in J$ , we do not select any DC). However, the original assignment constraint (8) implies a redundant constraint that at least one DC should be selected to meet the demands, i.e.

$$\sum_{j \in J} X_j \ge 1 \tag{26}$$

Once constraint (8) is relaxed, constraint (26) becomes "not redundant" and should be taken into account in the algorithm. <sup>23,26</sup> To satisfy the constraint (26) in the Lagrangean relaxation procedure, we make the following modifications to the aforementioned step of solving problem  $P_i(\lambda)$  for each candidate DC location *j*.

First, consider the problem  $(\mathbf{PR}_i(\lambda))$ , which is actually a special case of  $(\mathbf{P}_{i}(\lambda))$  when  $X_{i} = 1$ . The formulation for a specific  $j^*$  is given as

$$(\mathbf{PR}_{j*}(\lambda)) \qquad \hat{V}_{j*} = \text{Min} \quad f_{j*} + \sum_{i \in I} (\hat{d}_{ij*} - \lambda_i) Y_{ij*} + K_{j*} Z 1_{j*} + q Z 2_{j*}$$
(27)

s.t.

$$Y_{ij^*} \le 1, \quad \forall i \in I$$

$$\begin{split} &-Z{1_{j^*}}^2 + \sum_{i \in I} \mu_i Y_{ij^*} \leq 0 \\ &-Z{2_{j^*}}^2 + \sum_{i \in I} \delta_i^2 Y_{ij^*} \leq 0 \\ &Y_{ij^*} \geq 0, \qquad \forall i \in I \\ &Z{1_{j^*}} \geq 0, \qquad Z{2_{j^*}} \geq 0 \end{split}$$

where  $\hat{V}_i$  is denoted as the globally optimal objective function value of the problem  $(\mathbf{PR}_{i}(\lambda))$ .

Note that the  $X_i$  variable does not appear in subproblem  $(\mathbf{PR}_i(\lambda))$ . Therefore, the minimum objective function value of subproblem ( $\mathbf{PR}_i(\lambda)$ ) is equal to the minimum objective function value of problem ( $P_i(\lambda)$ ) when  $X_i = 1$ . However, it is not always the same as the globally minimum objective function value of problem  $(\mathbf{P}_i(\lambda))$ , because  $(\mathbf{P}_i(\lambda))$  could be globally optimal when  $X_i = 0.$ 

For each fixed value of the Lagrange multiplier  $\lambda_i$ , if the globally minimum objective function value of the Lagrange subproblem ( $\mathbf{PR}_i(\lambda)$ ) is negative, it means that when  $X_i = 1$  the minimum objective function value of problem ( $P_i(\lambda)$ ) is negative. Because we know when  $X_i = 0$  the objective function value of problem  $(\mathbf{P}_i(\lambda))$  is 0, it follows that, under this value of the Lagrange multiplier, the globally minimum objective function value of problem ( $P_i(\lambda)$ ) is the same as the minimum objective function value of problem  $(\mathbf{PR}_{i}(\lambda))$ , which is a negative value. Therefore, it is optimal to have  $X_i = 1$  under this value of the Lagrange multiplier.

On the other hand, if the minimum objective function value of problem ( $\mathbf{PR}_i(\lambda)$ ) is positive, it means that when  $X_i = 1$ , the optimal objective function value of problem ( $P_i(\lambda)$ ) could not be negative. Thus the optimal objective function value of problem ( $P_i(\lambda)$ ) would be 0 when  $X_i = 0$  (because if  $X_i = 1$  the minimum objective function value would be positive, as given in the objective function value of problem ( $\mathbf{PR}_i(\lambda)$ ).

A possible extreme case is that the minimum objective function values of all the Lagrangean subproblems ( $PR_i(\lambda)$ ) are positive (for example,  $\lambda_i = 0$ ,  $i \in I$ ). In this case, it means that the globally minimum objective function values of problem  $(\mathbf{P}_i(\lambda))$  are all 0; i.e., we do not select any DC. To satisfy the implied constraint (26) that we need to select at least one DC, we just install the DC j with the smallest objective function value, though this value is positive. By using the relationship between problems  $(\mathbf{PR}_i(\lambda))$  and  $(\mathbf{P}_i(\lambda))$ , we can solve  $(\mathbf{PR}_i(\lambda))$ instead of  $(P_i(\lambda))$  for equivalent optimality.

Therefore, the algorithm for solving the Lagrangean relaxation subproblems is as follows. For each fixed value of  $\lambda_i$ , we solve  $\mathbf{PR}_{i}(\lambda)$  for every candidate DC location j. Then we select the DCs in candidate location j (i.e., let  $X_i = 1$ ), for which  $\hat{V}_i \leq 0$ . For all the remaining DCs for which  $\hat{V}_j > 0$ , we do not select them and set  $X_j = 0$ . On the other hand, if all the  $\hat{V}_j > 0$ ,  $\forall j$  $\in J$ , we select only one DC with the minimum  $\hat{V}_j$ , i.e.,  $X_{j^*} = 1$  for the  $j^*$  such that  $\hat{V}_{j^*} = \min_{j \in J} \{\hat{V}_j\}$ .

By doing this at each iteration of the Lagrangean relaxation (for each value of the multiplier  $\lambda_i$ ), we ensure that the optimal solution always satisfies  $\sum_{j \in J} X_j \ge 1$ . Thus the globally optimal objective function of  $(P(\lambda))$  can be recalculated as

$$V = \sum_{i \in J, X = 1} \hat{V}_j + \sum_{i \in J} \lambda_i \tag{28}$$

**5.4.3. Obtaining Feasible Solutions.** As the original model (P2) has very few constraints, there are several methods to obtain a feasible solution for the problem.

Table 1. Comparison Result for the Illustrative Example

transportation cost weight factor $(\beta)$	inventory cost weight factor $(\theta)$	objective function (Cost)	no. DCs	network structure
0.01	0.01	2260.26	2	Figure 7a
0.1	0.01	8122.93	3	Figure 7b
0.001	0.01	1099.25	1	Figure 7c
0.01	0.1	5359.18	1	Figure 7d
0.01	0.001	1341.04	3	Figure 7e

Table 2. Model Statistics of Instance for *n* Retailer Locations (and *n* Candidate Distribution Center Locations)

	$(\mathbf{P0})$	(P1)	( <b>P2</b> )	( <b>P3</b> )	$(\mathbf{PR}_{j}(\lambda))$
no. of discrete variables			$n_{\perp}$	$n_{\perp}$	0
no. of continuous variables	0	$n^2$	$n^2 + 2n$	$n^2 + 2n$	n+2
no. of constraints	$n^2 + n$	$n^2 + n$	$n^2 + 3n$	$n^2 + 3n$	2

The initial feasible solution can be obtained with the following two methods:

The first method is to select a DC, and then assign all the retailers to this DC; i.e., pick up a  $j^* \in J$ , and let  $X_{j^*} = 1$ ,  $Y_{ij^*} = 1, \forall i \in I$ . This method provides a simple way for obtaining a feasible solution, and the resulting objective function value provides a valid upper bound of the global optimal objective function value.

The second method is to solve the problem (**P2**) with an MINLP solver, possibly using Algorithm 1 to obtain a near-optimal solution, which is also a feasible solution of the original problem. This usually provides a "tighter" upper bound than the one obtained with the first method.

To obtain a feasible solution during the iterations, we first fix the values of the design variables  $(X_j)$  at the optimal values of the Lagrangean relaxation subproblems, and then solve the original model (**P2**) with a nonlinear programming (NLP) solver (not necessarily a global solver). The optimal values of the assignment variables  $(Y_{ij})$  in the Lagrangean relaxation subproblems are used as the initial values in the nonlinear optimization procedure. Nonlinear solvers such as MINOS, CONOPT, SNOPT, KNITRO, and IPOPT can be used in this step.

Note that solving (**P2**) with fixed values of  $X_j$  variables using a local or global NLP solver guarantees that the feasible solutions generated in this step have all the  $Y_{ij}$  variables at integer values based on Proposition 2 (see Appendix A for details).

**5.4.4.** The Solution Algorithm. To summarize, the solution algorithm is as follows:

# Algorithm 2: (Lagrangean Relaxation Algorithm)

<u>Step 1 (Initialization)</u>: For the initial value of the multiplier  $\lambda^1$  of constraint (8), use an arbitrary guess, or the multiplier

values corresponding to a local optimum of the NLP relaxation of model (**P2**). Let the incumbent upper bound be UB =  $+\infty$ , lower bound be LB =  $-\infty$ , and iteration number be t = 1. Set the step length parameter  $\theta = 2$ .

<u>Step 2</u>: Solve the modified Lagrangean relaxation program  $(\mathbf{PR}_j(\lambda^t))$  with fixed Lagrangean multiplier vector  $\lambda^t$  for all j using a global optimization solver (e.g., BARON). Denote the optimal objective function value as  $\hat{V}_j(\lambda^t)$  and the optimal solutions as  $\hat{Y}_{ij}(\lambda^t)$ .

If  $\hat{V}_j(\lambda^t) \ge 0$ ,  $\forall j \in J$ , let  $X_{j^*}(\lambda^t) = 1$  for the  $j^*$  such that  $\hat{V}_{j^*}(\lambda^t) = \min_{j \in J} \{\hat{V}_j(\lambda^t)\}.$ 

Else, let  $X_j(\lambda^t) = 1$  for all j with  $\hat{V}_j(\lambda^t) \le 0$ , and  $X_j(\lambda^t) = 0$  for all j such that  $\hat{V}_j(\lambda^t) > 0$ . Calculate

$$V(\lambda^t) = \sum_{j \in J, X_i(\lambda^t) = 1} \hat{V}_j + \sum_{i \in I} \lambda_i^t$$

If  $V(\lambda') > LB$ , update the lower bound by setting  $LB = V(\lambda')$ . If more than two iterations of the subgradient procedure<sup>20</sup> are performed without an increment of LB, then halve the step length parameter by setting  $\theta = \theta/2$ .

Step 3: Fixing the design variable values as  $X_j = X_j(\lambda^t)$  and using  $\hat{Y}_{ij}(\lambda^t)$  as the initial values of the assignment variables  $Y_{ij}$ , solve problem ( $\mathbf{P}(\lambda^t)$ ) in the reduced space with fixed  $\lambda^t$  and  $X_j(\lambda^t)$  using an NLP solver (local or global). Denote the optimal solution as  $Y_{ij}(\lambda^t)$  and the optimal objective function value as  $\overline{V}(\lambda^t)$ 

If  $\overline{V}(\lambda') \le UB$ , update the upper bound by setting  $UB = \overline{V}(\lambda')$ .

Step 4: Calculate the subgradient  $(G_i)$  using

$$G_i^t = 1 - \sum_{j \in J} \hat{Y}_{ij}(\lambda^t), \qquad i \in I$$
 (29)

Compute the step size T: $^{20,21}$ 

$$T' = \frac{\theta(\text{UB} - \text{LB})}{\sum_{i \in I} (G_i')^2}$$
(30)

Update the multipliers:

$$\lambda^{t+1} = \max\{0, \lambda^t + T^t G^t\}$$
 (31)

<u>Step 5</u>: If gap = (UB – LB)/UB < tolerance (e.g.,  $10^{-5}$ ), or  $||\lambda^{r+1} - \lambda'||^2$  < tolerance (e.g.,  $10^{-3}$ ) or the maximum number of iterations has been reached, set UB as the optimal objective function value, and set  $X_j(\lambda')$  and  $Y_{ij}(\lambda')$  as the optimal solution.

Else, increment t as t + 1; go to Step 2.

We should note that the above algorithm is guaranteed to provide rigorous lower bounds in Step 2 since the subproblems are globally optimized. Also, the feasible solution

Table 3. Comparison of the Optimal Objective Function Values for Solving Different Problems with Different Solvers and Algorithms

		solving MINLP problem (P1) directly			MINLP  2) directly	Algorithm 1 for MINLP problem ( <b>P2</b> )				
no. retailers	$\beta$	$\theta$	DICOPT	SBB	DICOPT	SBB	MILP relaxation (P3)	SBB	DICOPT	BARON
33	0.001	0.1	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	398.64	398.64	398.64	398.64
33	0.001	0.5	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	580.46	580.46	580.46	580.46
33	0.005	0.1	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	890.44	1023.00	1023.00	1023.00
33	0.005	0.5	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	1072.25	1384.03	1384.03	1384.03
88	0.001	0.1	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	837.68	935.02	935.02	$867.55^a$
88	0.001	0.5	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	1161.12	1386.28	1386.28	$1295.02^a$
88	0.005	0.1	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	1956.30	2297.74	2297.74	$2297.80^{a}$
88	0.005	0.5	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	2279.74	3082.19	3082.19	$3022.67^a$
150	0.001	0.5	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	1674.08	2205.37	2205.37	1847.93 <sup>a</sup>
150	0.005	0.1	loc. infeas.	loc. infeas.	loc. infeas.	loc. infeas.	3107.87	4069.09	4069.09	3689.71 <sup>a</sup>

<sup>&</sup>lt;sup>a</sup> Suboptimal solution obtained with BARON for 10 h limit. Detailed upper and lower bounds are reported in Table 5.

Table 4. Comparison of Computational Results for Solving Model (P2) with Different Algorithms and Solvers

			Algorithm 1						Algor	ithm 2		
			Bonmin	(IPOPT)	DICOPT (	CONOPT)	SBB (Co	ONOPT)	BARON (glo	bal optimum)	BARON + CON	IOPT Lagrangean
no. retailers	$\beta$	$\theta$	obj fun.	time (s)	obj fun.	time (s)	obj fun.	time (s)	obj fun.	time (s)	obj fun.	time (s)
33	0.001	0.1	398.64	10.125	398.64	0.22	398.64	0.20	398.64	53.31	398.64	15.8
33	0.001	0.2	457.61	366.97	457.61	0.22	457.61	0.25	457.61	54.12	457.61	16.8
33	0.001	0.5	580.46	496.281	580.46	0.23	580.46	0.22	580.46	74.27	580.46	17.9
33	0.001	1.0	728.21	227.828	728.21	0.17	728.21	0.17	728.21	39.14	728.21	15.85
33	0.001	5.0	1460.40	235.765	1460.40	0.18	1460.40	0.20	1460.40	93.22	1460.40	37.28
33	0.001	0.1	398.64	10.125	398.64	0.22	398.64	0.20	398.64	53.31	398.64	15.8
33	0.003	0.1	770.26	274.078	770.26	0.23	770.26	0.27	734.60	75.67	734.60	42.79
33	0.005	0.1	1023.00	244.641	1023.00	0.72	1023.00	0.72	1007.31 <sup>a</sup>	>10 h	1006.01	90.85
33	0.008	0.1	1248.59	333.953	1248.59	0.80	1248.59	0.80	$1249.37^a$	>10 h	1248.59	53.13
33	0.010	0.1	1418.57	201.610	1418.57	0.80	1418.57	0.76	1398.54 <sup>a</sup>	>10 h	1398.39	92.74
88	0.001	0.1	b	b	935.02	20.89	935.02	20.94	$867.55^{a}$	>10 h	867.55	356.1
88	0.001	0.5	b	b	1386.28	42.16	1386.28	38.50	$1295.02^a$	>10 h	1230.99	322.54
88	0.005	0.1	b	b	2297.74	42.11	2297.74	42.16	$2297.80^{a}$	>10 h	2284.06	840.28
88	0.005	0.5	b	b	3082.19	42.35	3082.19	42.38	$3022.67^a$	>10 h	2918.3	934.85
150	0.001	0.5	b	b	2205.37	229.57	2205.37	228.31	1847.93 <sup>a</sup>	>10 h	1847.93	659.1
150	0.005	0.1	b	b	3689.71	397.88	3689.71	398.34	$3689.71^a$	>10 h	3689.71	3061.2

<sup>&</sup>lt;sup>a</sup> Suboptimal solution obtained with BARON for 10 h limit. Detailed upper and lower bounds are reported in Table 5. <sup>b</sup> Data not available due to solver failure.

Table 5. Comparison of Bounds by Using the Lagrangean Heuristic Algorithm and Global Optimizer BARON

			L	agrangean relax	cation (Alg	orithm 2)	BARON (global optimum)				
no. retailers	$\beta$	$\theta$	upper bound	lower bound	gap (%)	iterations	time (s)	upper bound	lower bound	optimality gap (%)	time (s)
33	0.001	0.1	398.64	398.64	0	10	15.8	398.64	398.64	0	53.31
33	0.001	0.2	457.61	457.61	0	6	16.8	457.61	457.61	0	54.12
33	0.001	0.5	580.46	580.46	0	6	17.9	580.46	580.46	0	74.27
33	0.001	1.0	728.21	728.21	0	6	15.85	728.21	728.21	0	39.14
33	0.001	5.0	1460.40	1460.40	0	13	37.28	1460.40	1460.40	0	93.22
33	0.001	0.1	398.64	398.64	0	10	15.80	398.64	398.64	0	53.31
33	0.003	0.1	734.60	734.60	0	16	42.79	734.60	734.60	0	75.67
33	0.005	0.1	1006.01	1004.53	0.147	32	90.85	1007.31 <sup>a</sup>	965.29	4.353	36 000
33	0.008	0.1	1248.59	1248.59	0	19	53.13	$1249.37^{a}$	1215.12	2.819	36 000
33	0.010	0.1	1398.39	1397.7	0.049	33	92.74	1398.54 <sup>a</sup>	1364.82	2.471	36 000
88	0.001	0.1	867.55	867.54	0.001	21	356.1	$867.55^{a}$	837.68	3.566	36 000
88	0.001	0.5	1230.99	1223.46	0.615	24	322.54	$1295.02^{a}$	1165.15	11.146	36 000
88	0.005	0.1	2284.06	2280.74	0.146	55	840.28	$2297.80^{a}$	2075.51	10.710	36 000
88	0.005	0.5	2918.3	2903.38	0.514	51	934.85	$3022.67^a$	2417.06	25.056	36 000
150	0.001	0.5	1847.93	1847.25	0.037	13	659.1	$1847.93^{a}$	1674.08	10.385	36 000
150	0.005	0.1	3689.71	3648.4	1.132	53	3061.2	$3689.71^a$	3290.18	12.143	36 000

<sup>&</sup>lt;sup>a</sup> Suboptimal solution obtained with BARON for 10 h limit.

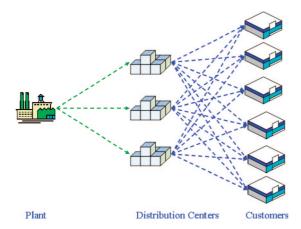


Figure 5. LOX supply chain network superstructure for the illustrative example.

generated in Step 3 has all the  $Y_{ij}$  variables at integer values as we mentioned in section 5.4.3. Thus, the solution obtained by using this algorithm for problem (**P2**) is also a feasible solution of problem (**P1**). Due to the duality gap, the above algorithm must be stopped after a finite number of iterations. As will be shown under Computational Results, the duality gaps are quite small.

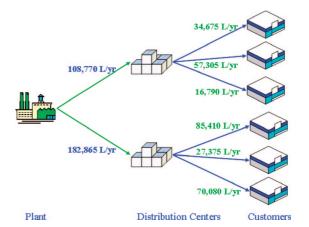


Figure 6. Optimal network structure for the LOX supply chain.

# 6. Illustrative Example

To illustrate the application of this model, we consider a small illustrative example for the supply chain of liquid oxygen (LOX) consisting of one plant, three potential DCs, and six customers as given in Figure 5. The triechelon "plant—DC—customer" supply chain is similar to the "supplier—DC—retailer" network that we discussed before, and the joint supply chain design and

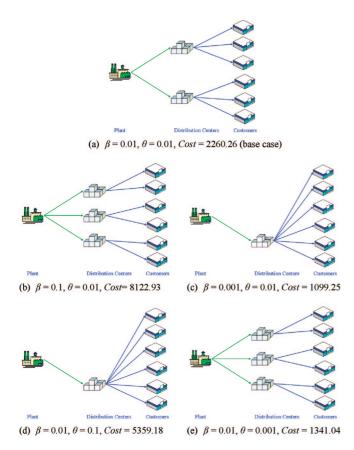


Figure 7. Optimal LOX supply chain network structure of the illustrative example for different transportation cost and inventory cost weighted parameters. (a)  $\beta = 0.01$ ,  $\theta = 0.01$ , Cost = 2260.26 (base case); (b)  $\beta =$ 0.1,  $\theta = 0.01$ , Cost = 8122.93; (c)  $\beta = 0.001$ ,  $\theta = 0.01$ , Cost = 1099.25; (d)  $\beta = 0.01$ ,  $\theta = 0.1$ , Cost = 5359.18; (e)  $\beta = 0.01$ ,  $\theta = 0.001$ , Cost = 0.001341.04.



**Figure 8.** Network structure for the case of 33 retailers with  $\beta = 0.001$ and  $\theta = 0.1$ .

inventory management model can be also used to minimize total network design, transportation, and inventory costs.

6.1. Illustrative Example for Industrial Application. We first consider an instance to illustrate the application of the joint supply chain design and inventory management model. In this instance, the fixed cost to install a DC  $(f_i)$  is \$10,000/year, and the fixed cost for ordering from a supplier  $(F_i)$  is \$100/ replenishment. The order lead time for all the DCs are 7 days, and we consider 97.5% service level; thus the associated service level parameter  $z_{\alpha}$  is 1.96. We consider 365 days in a year, and the annual inventory holding for LOX is \$3.65/L; i.e., the daily inventory holding cost is \$0.01/L. Both weight parameters  $\beta$ and  $\theta$  are set to 1. The remaining data for demand uncertainty and transportation costs are given in Tables B1, B2, and B3 in Appendix B.

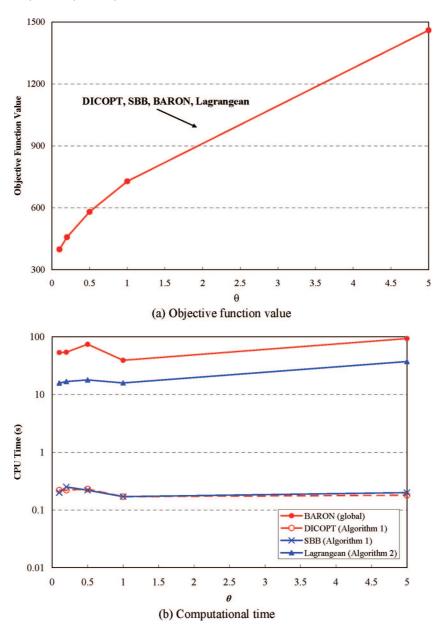
We solve model (P2) directly to obtain the global optimum by using the BARON solver with GAMS, 50 because the problem only includes three binary variables, 24 continuous variables, and 30 constraints. The resulting optimal supply chain is given in Figure 6. We can see that only two DCs are installed, and they both serve the nearest three customers. The optimal replenishment number for DC1 is around 44 times, and for DC3 it is around 57 times. This means that 108,770 L of LOX is shipped from the plant to DC1 in 44 shipments, i.e., roughly one shipment every 8 days, and 182,865 L of LOX is shipped from the plant to DC3 with 57 shipments, i.e., roughly one shipment every 6 days. The yearly expected flows of the corresponding transportation links are given in Figure 6. The optimal total cost is \$366,624.27/year, which includes \$200,000/ year for installing DC1 and DC3, \$65,320.40/year for the transportation cost from the DCs to customers, \$77,444.86/year for the transportation cost from the plant to DCs, \$10,163.62/ year for fixed ordering cost, \$10,301.48/year for the cost of working inventory, and \$3,393.91/year for the cost of safety stocks in the two installed DCs. The major trade-off for this instance is between DC installation costs, transportation costs, and inventory costs.

**6.2. Illustrative Example for the Key Trade-offs.** To better illustrate the trade-offs in this problem, we consider different weighted parameters for the transportation and inventory costs. All the data for demand uncertainty and transportation costs are the same as for the previous example and given in Tables B1, B2, and B3 in Appendix B. Other important model coefficients for instances discussed in this section are given in Table B4 in Appendix B. Note that, to reveal the trade-offs and using different weighted parameters, the units of some parameters are removed for scaling purpose.

GAMS/BARON is also used to solve model (P2) directly for obtaining global optimal solutions. We first consider a base case with the transportation cost and inventory cost weighted factor as  $\beta = 0.01$  and  $\theta = 0.01$ , and then consider different values of weights.

The results for different instances are given in Table 1, and their associated optimal supply chain network structures are given in Figure 7. We can see that, in the base case, only two DCs are selected to install and they are connected to three retailers respectively. When we increase the transportation cost factor to  $\beta = 0.1$ , all three DCs are installed and each of them serves two retailers (Figure 7b). If we decrease the transportation cost factor to  $\beta = 0.001$ , only DC3 is selected to be installed and it serves all the retailers. Thus, the larger the weighted factor for transportation costs  $\beta$ , the more DCs are installed. On the other hand, when we fix the transportation cost factor  $\beta = 0.01$ , and consider different values of the inventory cost factor  $\theta$ , we can similarly find out from Figure 7d,e that the larger weighted factor for inventory costs, the fewer DCs are installed.

Based on this analysis, we obtain a conclusion similar to that of Shen et al., 19 that the more DCs are installed, the more transportation costs are potentially reduced, but the less inventory costs are saved. The major reason for this performance is that, from an inventory cost aspect, the more retailers are pooled to a DC, the more cost savings can be achieved, but from a transportation cost viewpoint, installing more DCs to serve different retailers may reduce the total transportation cost. Thus, the trade-off between inventory and transportation costs is established and reflects the number of DCs besides the tradeoffs for supply chain design costs and operation costs.



**Figure 9.** Results with different  $\theta$  values for the case of 33 retailers,  $\beta = 0.001$ .

## 7. Computational Results

In order to illustrate the applicability of the proposed solution strategies, we carry out computational experiments for instances with 33, 88, and 150 retailer locations with different weight parameters  $\beta$  and  $\theta$ . In all cases, each retailer location is also a candidate DC location; i.e., there are as many candidate DC locations as the retailer locations for each instance. Note that, in analogy to the industrial gases supply chain introduced in section 6, the "retailers" correspond to the "customers".

The model sizes of instancse for n retailer locations (and ncandidate DC locations) are given in Table 2. This means that, for the largest problem with 150 retailers and 150 candidate distribution centers, the original INLP problem (P0) includes 22,650 binary variables and 22,650 constraints, while the reformulated problem (**P2**) includes only 150 binary variables, 22,800 continuous variables, and 22,950 constraints.

For every retailer i, we set the annual inventory holding cost h = 1, the service level parameter  $z_{\alpha} = 1.96$  (97.5% service level), the order lead time L = 7 days, the fixed order cost  $F_i$ = 10, the unit shipping cost (from supplier to retailer)  $a_i = 5$ , and the fixed shipping cost (from supplier to retailer)  $g_i = 10$ . Each retailer location represents a city in the U.S., with mean demand  $\mu_i$  equal to the city population divided by 2000, based on the data from U.S. Census 2000.<sup>54</sup> The standard deviationto-mean ratio of each customer demand  $\sigma_i/\mu_i$  is generated uniformly on U[0,0.3], and the fixed DC installation cost  $f_i$  is generated uniformly on U[90,110].

All the instances are modeled with GAMS<sup>50</sup> and solved with solvers including DICOPT, SBB, Bonmin, and BARON on an Intel 3.2 GHz machine with 512 MB RAM.

Table 3 shows the optimal objective function values for solving problems (P1) and (P2) directly and with Algorithm 1 by using different solvers, including the outer-approximation algorithm in solver DICOPT, the branch and bound method in solver SBB, and the global optimization solver BARON. We can see that, for all the instances we considered, problems (P1) and (P2) cannot be solved directly by using MINLP solvers such as DICOPT and SBB. This is presumably due to the unbounded gradient when solving the NLP relaxation of (P1) and (P2). In contrast, with the proposed heuristic algorithm 1

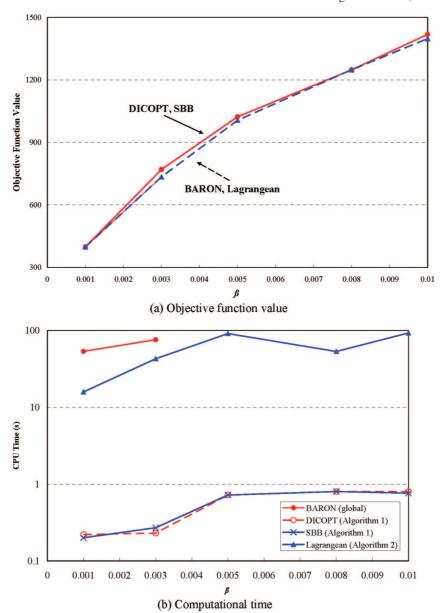


Figure 10. Results with different  $\beta$  values for the case of 33 retailers,  $\theta = 0.1$ . which involves the solution of (P3) and (P2), we obtain "good-quality" solutions by using all the solvers. It is interesting to note that, for all the computational instances, the optimal solutions are found in the NLP relaxation step. This shows that the NLP relaxation of the MINLP problems (P1) and (P2) is quite effective in practice, although theoretically it is not guaranteed to yield integer solutions. Similar conclusions are also reported by Shen et al., <sup>19</sup> Cornuejols et al., <sup>34</sup> Conn and Cornuejols. <sup>35</sup>

Table 4 shows the detailed computational times and the objective function values from the computational experiments using different algorithms and solvers to solve instances ranging from 33 to 150 retailer locations with different weight parameters. All the instances are solved with Algorithm 1 by using the global optimization solver BARON and MINLP solvers that rely on convexity assumptions (Bonmin, DICOPT, SBB) with default options, and the proposed Lagrangean heuristic algorithm (Algorithm 2) of which the Lagrangean subproblems (for lower bounds) are solved with the global optimization solver BARON and the feasibility subproblems (for upper bounds) are solved with the NLP solver CONOPT. For comparison purposes, all the instances are also solved with the global optimization solver

BARON to obtain global optimal solutions, although BARON failed to terminate the search after more than 10 h for large instances. By comparing the solution and the associated computational times, we can see that both Algorithms 1 and 2 can obtain good-quality solutions that are equal to, or very close to, the global optimum.

Algorithm 1 requires much less computational time, and for the smaller instances the solutions obtained are quite close to the global optimum. Note that, for all the instances where we can obtain an exact global optimum, the solutions from Algorithm 1 are within 5% of the global optimal solution.

The Lagrangean relaxation algorithm requires longer computational times than Algorithm 1, but the quality of the solutions is significantly improved. The detailed computational results of the Lagrangean relaxation algorithm and the global optimization solver BARON are given in Table 5, where the solutions and computational times are compared. For all instances, the Lagrangean relaxation algorithm requires much shorter computational times than using BARON to obtain the same quality solutions. The instances that BARON can solve to global optimality in less than 10 h are solved more efficiently by using the Lagrangean-based algorithm in shorter computa-

tional times and with 0% optimality gap. For the remaining large-scale instances that BARON cannot close the gaps in 10 h, the optimality gaps of the Lagrangean-based algorithm are much smaller (usually less than 1.2%) than the optimality gaps by using BARON for 10 h.

The results show that good solutions without excessive computational times can be obtained with the proposed Algorithm 1, and near-global solutions can be obtained with the proposed Lagrangean relaxation method (Algorithm 2).

The network structure of the 33 retailer case with  $\beta = 0.001$ and  $\theta = 0.1$  is given in Figure 8. Figures 9 and 10 show how the objective function values and computational times change as the weights for transportation costs ( $\beta$ ) and inventory costs  $(\theta)$  change. We can see that large weights will lead to an increase of the objective function value for both cases. From Figure 9, we can see that global optimal solutions can be obtained by using either Algorithm 1 or Algorithm 2, but Algorithm 1 requires less computational time. From Figure 10, we can see that although Algorithm 1 with MINLP solvers that rely on convexity assumptions always converges more quickly, the optimal objective function values are often higher. Compared with the global optimizer BARON, the proposed Lagrangean relaxation algorithm can converge to the global optimum in much shorter times for 33 retailers,  $\theta = 0.1$ , and different  $\beta$ values.

#### 8. Conclusion

This paper has proposed two algorithms for solving the joint supply chain network design and stochastic inventory management model presented by Shen et al. 19 The first algorithm is a heuristic method based on using MINLP optimization methods that rely on assuming convexity in the functions. Computational experiments show that this heuristic algorithm, which includes an initialization scheme, can obtain good-quality solutions (typically within 5% of the global optimum). The second algorithm is a heuristic Lagrangean relaxation and decomposition algorithm for obtaining global or near-global optimal solutions. Although there are duality gaps due to the nonconvex nature of the model, extensive numerical examples suggest that the solutions obtained with this algorithm are typically within 1.2% of the global optimum. Moreover, the second algorithm requires much less computational effort than the global optimization solver BARON.

This research can be extended to consider capacity constraints, as both the supplier(s) and the distribution centers are assumed to have infinite capacity in this model. It is likely that Proposition 1 will not hold for the joint capacitated facility location and inventory management models due to the additional capacitated constraints. However, the proposed algorithms can still be used to solve the relaxed problems when branching on the assignment variables.

Another possible extension is to consider different lead times for the distribution centers. In this model the lead times from supplier(s) to all the distribution centers are assumed to be the same, so cost saving can be achieved by risk pooling. If the replenishment lead times of each distribution centers are different, pooling the customers may or may not save costs. It would be also interesting to see how the supply chain network structure and the associated inventory levels change, as the lead time at each distribution center changes, especially when the addressing responsiveness issue in the supply chain network design.

## Acknowledgment

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# Appendix A: Properties of Model (P0)

In this section, we will present some properties of the INLP model (**P0**). Especially, we show in Proposition 1 that the binary variables for assignment decisions ( $Y_{ij}$ ) in the model (**P0**) can be relaxed as continuous variables while treating the  $X_j$  variables as integer without changing the global optimal integer solution or a local optimal solution for fixed 0-1 values for  $X_i$ .

Let us first consider the following relaxation problem (P1) with the assignment variables  $Y_{ij}$  in (P0) relaxed as continuous variables as in constraint (14).

(P1) Min 
$$\sum_{j \in J} \left( f_j X_j + \sum_{i \in I} \hat{d}_{ij} Y_{ij} + K_j \sqrt{\sum_{i \in I} \mu_i Y_{ij}} + q \sqrt{\sum_{i \in I} \sigma_i^2 Y_{ij}} \right)$$
(13)

s.t.

$$\sum_{j \in J} Y_{ij} = 1, \qquad \forall i \in I$$
 (8)

$$Y_{ij} \leq X_j, \qquad \forall i \in I, \quad \forall j \in J \tag{9}$$

$$X_{j} \in \{0, 1\}, \qquad \forall j \in J \tag{10}$$

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (14)

We also consider problem (**P1**) in the reduced space where all the binary variables  $X_j$  are fixed to be  $X_j^* = 0$  or  $1, \forall j \in J$ . We denote this problem as (**AP1**).

(AP1) Min: 
$$\sum_{j \in J} \left( f_j X_j^* + \sum_{i \in I} \hat{Y}_{ij} Y_{ij} + K_j \sqrt{\sum_{i \in I} \mu_i Y_{ij}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_i^2 Y_{ij}} \right)$$
(A1)

s t

$$\sum_{j \in J} Y_{ij} = 1, \qquad \forall i \in I \tag{A2}$$

$$Y_{ij} \le X_j^*, \qquad \forall i \in I, \qquad \forall j \in J$$
 (A3)

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (A4)

Problem (P1) is an MINLP problem, and problem (AP1) is a nonlinear programming (NLP) problem with all the binary variables  $X_j$  in (P1) fixed to certain values. Note that problem (AP1) has the following properties given in Lemma 1 and Lemma 2.

**Lemma 1.** Problem (**AP1**) is a concave minimization problem defined over a polyhedron.

### **Proof**:

It is trivial to see that all the constraints of problem (AP1) are linear; therefore the linear constraints correspond to a polyhedron.

Next, we prove that the objective function given in (A1) is concave. Let us assume  $\mathbf{Y}^1 = \{Y_{ij}^1 | i \in I, j \in J\}$  and  $\mathbf{Y}^2 = \{Y_{ij}^2 | i \in I, j \in J\}$  are two feasible solutions satisfying the constraints of problem (**AP1**). Let  $V^1$  and  $V^2$  be the associated objective function values; we have

$$V^{1} = \sum_{j \in J} \left( f_{j} X_{j}^{*} + \sum_{i \in I} \hat{d}_{ij} Y_{ij}^{1} + K_{j} \sqrt{\sum_{i \in I} \mu_{i} Y_{ij}^{1}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij}^{1}} \right)$$

$$(A5)$$

$$V^{2} = \sum_{j \in J} \left( f_{j} X_{j}^{*} + \sum_{i \in I} \hat{d}_{ij} Y_{ij}^{2} + K_{j} \sqrt{\sum_{i \in I} \mu_{i} Y_{ij}^{2}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij}^{2}} \right)$$

$$(A6)$$

Let  $0 \le t \le 1$ , and  $\mathbf{Y}^0 = t\mathbf{Y}^1 + (1-t)\mathbf{Y}^2 = \{Y_{ij}^0 = tY_{ij}^1 + (1-t)Y_{ij}^2|i \in I, j \in J\}$ . Since all the constraints of problem (**AP1**) are linear, it is trivial to show  $\mathbf{Y}^0$  is also a feasible solution of problem (**AP1**). Let  $V^0$  be the associated objective function value. We then have

$$\begin{split} V^{0} &= \sum_{j \in J} \left( f_{j} X_{j}^{*} + \sum_{i \in I} \hat{d}_{ij} Y_{ij}^{0} + K_{j} \sqrt{\sum_{i \in I} \mu_{i} Y_{ij}^{0}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij}^{0}} \right) = \\ & \sum_{j \in J} \left( f_{j} X_{j}^{*} + \sum_{i \in I} \hat{d}_{ij} [t Y_{ij}^{1} + (1 - t) Y_{ij}^{2}] + K_{j} \sqrt{\sum_{i \in I} \mu_{i} [t Y_{ij}^{1} + (1 - t) Y_{ij}^{2}]} + q \sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2} [t Y_{ij}^{1} + (1 - t) Y_{ij}^{2}]} \right) \end{split}$$

Thus we have

$$\begin{split} V^{0} - \left[tV^{1} + (1-t)V^{2}\right] &= \\ \sum_{j \in J} K_{j} \left(\sqrt{t \sum_{i \in I} \left(\mu_{i} Y_{ij}^{1}\right) + (1-t) \sum_{i \in I} \left(\mu_{i} Y_{ij}^{2}\right)} - \left[t \sqrt{\sum_{i \in I} \mu_{i} Y_{ij}^{1}} + (1-t) \sqrt{\sum_{i \in I} \mu_{i} Y_{ij}^{2}}\right] + \sum_{j \in J} q \left(\sqrt{\left[t \sum_{i \in I} \left(\hat{\sigma}_{i}^{2} Y_{ij}^{1}\right) + (1-t) \sum_{i \in I} \left(\hat{\sigma}_{i}^{2} Y_{ij}^{2}\right)\right]} - \left[t \sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij}^{2}} + (1-t) \sqrt{\sum_{i \in I} \sigma_{i}^{2} Y_{ij}^{2}}\right]\right) (A8) \end{split}$$

Now consider the following function:

$$f(t) = \sqrt{ta + (1-t)b} - [t\sqrt{a} + (1-t)\sqrt{b}]$$
 (A9)

where  $0 \le t \le 1$  and  $a \ge 0$ ,  $b \ge 0$ . Thus, we have

$$f(t) = \sqrt{ta + (1 - t)b} - [t\sqrt{a} + (1 - t)\sqrt{b}]$$

$$= \frac{ta + (1 - t)b - [t\sqrt{a} + (1 - t)\sqrt{b}]^{2}}{\sqrt{ta + (1 - t)b} + [t\sqrt{a} + (1 - t)\sqrt{b}]}$$

$$= \frac{t(1 - t)(\sqrt{a} - \sqrt{b})^{2}}{\sqrt{ta + (1 - t)b} + [t\sqrt{a} + (1 - t)\sqrt{b}]}$$

$$\geq 0$$
(A10)

Comparing (A9) and (A10) with each term in (A8), it follows that

$$V^{0} - [tV^{1} + (1-t)V^{2}] \ge 0$$

Therefore, the objective function of problem  $(\mathbf{AP1})$  is a concave function.  $\blacksquare$ 

**Lemma 2.** The  $Y_{ij}$  variables take on integer values (0 or 1) for any local or global optimal solution of problem (**AP1**).

### Proof

Based on Lemma 1, we know that problem (**AP1**) corresponds to the minimization of a concave function over a polyhedron. As proved by Falk and Hoffmann, <sup>55</sup> any local or global optimal solution of this problem always lies on a vertex of the polyhedron.

Furthermore, it is trivial to see that the coefficient matrix of constraint (A2) is totally unimodular, <sup>56</sup> while constraints (A3) and (A4) only provide integer bounds of the  $Y_{ij}$  variables. Thus, constraints (A2), (A3), and (A4) define an integral polyhedron, of which the extreme points are at the integer values (0 or 1) of

the  $Y_{ij}$  variables.<sup>56</sup> Therefore, all the  $Y_{ij}$  variables equal 0 or 1 for any local or global optimal solution of problem (**AP1**).

**Proposition 1.** The continuous variables  $Y_{ij}$  yield 0-1 integer values when (**P0**) is globally optimized or locally optimized for fixed 0-1 value for  $X_i$ .

#### Proof

The MINLP problem (**P1**) is a relaxation of the INLP problem (**P0**) by treating all the  $Y_{ij}$  as continuous variables, while problem (**AP1**) is an NLP subproblem of (**P1**) with a fixed value of the integer variables  $X_j$ . Based on Lemma 2, we can then conclude that when (**P1**) is globally optimized or locally optimized for fixed 0-1 values for  $X_j$ , all the  $Y_{ij}$  variables take integer values (0 or 1).

**Proposition 2.** The global optimal solution of problem (**P2**), or a local optimal solution with fixed 0-1 value for  $X_j$ , has all the continuous variables  $Y_{ij}$  take on integer value (0 or 1).

#### Proof

Similarly, we consider problem (**P2**) in the reduced space where all the binary variables  $X_j$  are fixed to be  $X_j^* = 0$  or  $1, \forall j \in J$ . We denote this problem as (**AP2**).

(**AP2**) Min 
$$\sum_{i \in J} \left( f_j X_j^* + \sum_{i \in J} \hat{d}_{ij} Y_{ij} + K_j Z 1_j + q Z 2_j \right)$$
 (A11)

s.t.

$$\sum_{i \in J} Y_{ij} = 1, \qquad \forall i \in I \tag{A2}$$

$$Y_{ij} \le X_j^*, \quad \forall i \in I, \quad \forall j \in J$$
 (A3)

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (A4)

$$-Z1_{j}^{2} + \sum_{i \in I} \mu_{i} Y_{ij} \le 0, \quad \forall j \in J$$
 (A12)

$$-Z2_{j}^{2} + \sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij} \le 0, \qquad \forall j \in J$$
 (A13)

$$Z1_j \ge 0, \qquad \forall j \in J$$
 (A14)

$$Z2_i \ge 0, \quad \forall j \in J$$
 (A15)

We associate the Lagrange multiplier  $\lambda_i$  with constraint (A2),  $\mu_{ij}$  with constraint (A3),  $t_{ij}$  with constraint (A4),  $\rho_j$  with constraint (A12),  $\gamma_j$  with constraint (A13),  $\zeta_j$  with constraint (A14), and  $\xi_j$  with constraint (A15). The Lagrange function for this problem is

$$\begin{split} L &= \sum_{j \in J} \left( f_j X_j^* + \sum_{i \in I} \hat{d}_{ij} Y_{ij} + K_j Z 1_j + q Z 2_j \right) + \sum_{i \in I} \lambda_i \left( 1 - \sum_{j \in J} Y_{ij} \right) + \\ &\sum_{i \in I} \sum_{j \in J} \mu_{ij} (Y_{ij} - X_j^*) - \sum_{i \in I} \sum_{j \in J} t_{ij} Y_{ij} + \sum_{j \in J} \rho_j \left( -Z 1_j^2 + \sum_{i \in I} \mu_i Y_{ij} \right) + \\ &\sum_{i \in I} \gamma_j \left( -Z 2_j^2 + \sum_{i \in I} \hat{\sigma}_i^2 Y_{ij} \right) - \sum_{i \in I} \varsigma_j Z 1_j - \sum_{i \in I} \xi_j Z 2_j \end{split}$$

Then the KKT conditions for this problem are

$$\frac{\partial L}{\partial Y_{ij}} = \hat{d}_{ij} - \lambda_i + \mu_{ij} - t_{ij} + \rho_j \mu_i + \gamma_j \hat{\sigma}_i^2 = 0, \qquad \forall i \in I, \ j \in J$$
(A16)

$$\frac{\partial L}{\partial Z \mathbf{1}_{i}} = K_{j} - 2\rho_{j}Z \mathbf{1}_{j} - \varsigma_{j} = 0, \qquad \forall j \in J$$
 (A17)

$$\frac{\partial L}{\partial Z_{2_{j}}} = q - 2\gamma_{j}Z_{2_{j}} - \xi_{j} = 0, \qquad \forall j \in J$$
 (A18)

$$\mu_{ii}(Y_{ii} - X_i^*) = 0, \quad \forall i \in I, \quad \forall j \in J$$
 (A19)

$$t_{ii}Y_{ij} = 0, \quad \forall i \in I, \quad \forall j \in J$$
 (A20)

$$\rho_{j}\left(-Z1_{j}^{2}+\sum_{i\in I}\mu_{i}Y_{ij}\right)=0, \qquad \forall j\in J$$
 (A21)

$$\gamma_{j}\left(-Z2_{j}^{2}+\sum_{i\in I}\hat{\sigma}_{i}^{2}Y_{ij}\right)=0, \quad \forall j\in J$$
 (A22)

$$\varsigma_{i}Z1_{i} = 0, \quad \forall j \in J$$
 (A23)

$$\xi_j Z 2_j = 0, \quad \forall j \in J$$
 (A24)

$$\sum_{i \in I} Y_{ij} = 1, \qquad \forall i \in I \tag{A2}$$

$$Y_{ii} \le X_i^*, \quad \forall i \in I, \quad \forall j \in J$$
 (A3)

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (A4)

$$-Z1_{j}^{2} + \sum_{i \in I} \mu_{i} Y_{ij} \le 0, \quad \forall j \in J$$
 (A12)

$$-Z2_{j}^{2} + \sum_{i \in I} \hat{\sigma}_{i}^{2} Y_{ij} \le 0, \qquad \forall j \in J$$
 (A13)

$$Z1_j \ge 0, \qquad \forall j \in J$$
 (A14)

$$Z2_j \ge 0, \qquad \forall j \in J$$
 (A15)

$$\lambda_i \ge 0$$
,  $\mu_{ii} \ge 0$ ,  $t_{ii} \ge 0$ ,  $\forall i \in I$ ,  $\forall j \in J$  (A25)

$$\rho_i \ge 0, \quad \gamma_i \ge 0, \quad \xi_i \ge 0, \quad \forall j \in J \quad (A26)$$

On the other hand, for problem (**AP1**), if we similarly associate Lagrange multiplier  $\lambda_i$  with constraint (A2),  $\mu_{ij}$  with constraint (A3), and  $t_{ij}$  with constraint (A4), the Lagrange function for problem (**AP1**) is

$$\begin{split} L' &= \sum_{j \in J} \left( f_j X_j^* + \sum_{i \in I} \hat{d}_{ij} Y_{ij} + K_j \sqrt{\sum_{i \in I} \mu_i Y_{ij}} + q \sqrt{\sum_{i \in I} \hat{\sigma}_i^2 Y_{ij}} \right) + \\ &\qquad \sum_{i \in I} \lambda_i \left( 1 - \sum_{j \in J} Y_{ij} \right) + \sum_{i \in I} \sum_{j \in J} \mu_{ij} (Y_{ij} - X_j^*) - \sum_{i \in I} \sum_{j \in J} t_{ij} Y_{ij} \end{split}$$

Then the KKT conditions for this problem are

$$\frac{\partial L'}{\partial Y_{ij}} = \hat{d}_{ij} + \frac{K_{j}\mu_{i}}{2\sqrt{\sum_{i \in I} \mu_{i}Y_{ij}}} + \frac{q\hat{\sigma}_{i}^{2}}{2\sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2}Y_{ij}}} - \lambda_{i} + \mu_{ij} - t_{ij} = 0, \quad \forall i \in I, \quad \forall j \in J \text{ (A27)}$$

$$\mu_{ij}(Y_{ij} - X_i^*) = 0, \quad \forall i \in I, \quad \forall j \in J$$
 (A19)

$$t_{ij}Y_{ij} = 0, \quad \forall i \in I, \quad \forall j \in J$$
 (A20)

$$\sum_{i \in I} Y_{ij} = 1, \qquad \forall i \in I \tag{A2}$$

$$Y_{ij} \le X_j^*, \quad \forall i \in I, \quad \forall j \in J$$
 (A3)

$$Y_{ii} \ge 0, \qquad \forall i \in I, \quad \forall j \in J$$
 (A4)

$$\lambda_i \ge 0$$
,  $\mu_{ii} \ge 0$ ,  $t_{ii} \ge 0$ ,  $\forall i \in I$ ,  $\forall j \in J$  (A25)

By substituting equations (A17), (A18), (A21), (A22), (A23), and (A24) into (A27), we can have

$$\frac{\partial L'}{\partial Y_{ij}} = \hat{d}_{ij} + \frac{K_{j}\mu_{i}}{2\sqrt{\sum_{i \in I} \mu_{i}Y_{ij}}} + \frac{q\hat{\sigma}_{i}^{2}}{2\sqrt{\sum_{i \in I} \hat{\sigma}_{i}^{2}Y_{ij}}} - \lambda_{i} + \mu_{ij} - t_{ij} = \hat{d}_{ij} - \lambda_{i} + \mu_{ij} - t_{ij} = \hat{d}_{ij} - \lambda_{i} + \mu_{ij} - t_{ij} + \rho_{j}\mu_{i} + \gamma_{j}\hat{\sigma}_{i}^{2} = \frac{\partial L}{\partial Y_{ij}}$$

which is the same as (A14).

This then shows that the KKT conditions of problem (**AP1**) and (**AP2**) are equivalent, although due to the square root terms in (A23) problem (**AP1**) may have unbounded gradients.

Because we know that all the optimal solutions of problem (**AP1**) have  $Y_{ij}$  taking on integer values 0 or 1, we can conclude that  $Y_{ij}$  variables also have integer values when (**AP2**) is (locally or globally) optimized. Similarly to Proposition 1, we can conclude that problem (**P2**) has all the  $Y_{ij}$  take on integer values when it is 1 globally optimized or locally optimized for fixed  $X_i$ .

## Appendix B: Data for the Illustrative Examples

Tables B1, B2, B3, and B4 list data for the illustrative examples in section 6.

Table B1. Parameters for Demand Uncertainty for the Illustrative Example

customer	mean demand $\mu_i$ (L/day)	std dev $\sigma_i$ (L/day)
1	95	30
2	157	50
3	46	25
4	234	80
5	75	25
6	192	80

Table B2. Parameters for Unit Transportation Cost  $(d_{ij})$  between DCs and Customers (\$/L)

customer	DC 1	DC 2	DC 3
1	0.04	2.00	2.88
2	0.08	1.36	1.32
3	0.36	0.08	1.04
4	0.88	0.10	0.52
5	1.52	1.80	0.12
6	3.36	2.28	0.08

Table B3. Parameters for Shipping Costs between Plant and DCs

DC	fixed shipping cost from plant to DC $(g_j)$ (\$/shipment)	unit shipping cost $(a_j)$ (\$/L)
1	13	0.24
2	10	0.20
3	14	0.28
1 2 3	10	0.20

Table B4. Model Coefficients for the Illustrative Example in Section

$F_{j}$	fixed order cost per replenishment	10
$f_j$	fixed cost to install a DC (annual)	100
$z_{\alpha}$	service level parameter	1.96
L	order lead time (days)	7
h	unit inventory holding cost (annual)	12
χ	days per year	250

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